Driving Technology-Led Transformation.



Motherson Technology Services Limited

Corporate Presentation October 2023 Security level: For Intended Recipients Only





1975-1982 A Family Affair

Motherson was founded as a small family trading company by our current chairman, Vivek Chaand Sehgal



1983-1986

An Automotive Revolution

The First affordable car to be assembled locally, the Suzuki Maruti 800, kickstarted a true revolution in Indian Transportation



1987-1998 Growth in India



Mercedes was the first luxury car brand to enter the Indian market in 1994. Two years later, they opened a local assembly line in Pune.

- Motherson.
- Motherson started in 1975 in Delhi as a partnership between A Mother-&-son in a country finding its economic feet
- Our name signifies a relationship of trust with all our stakeholders
- Today we have reached The Forbes Global 2000

1999-2007 Arrival in Europe

By 1999, we were growing steadily and strongly. But we were still operating in India. We opened our first overseas office in Europe, but the real breakthrough came in 2002



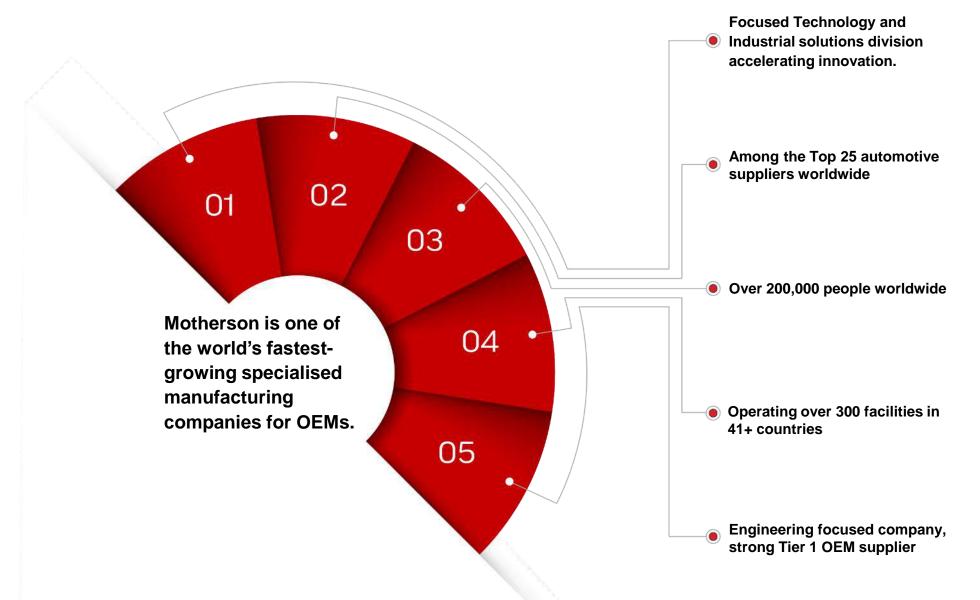
2008-Present Going Global

Since 2008, the group has grown multi dimensionally. We continued to focus o he threefold growth strategy - organic



Motherson Group Today





Motherson Group Business Divisions

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01 Wiring Harness

- Electrical distribution systems (EDS)
- Power modules
- Electrical cabinets and power packs
- Components for vertical integration



02 Vision Systems

- Exterior mirrors
- Interior mirrors
- Camera monitoring systems
- Components for vertical integration



03 Modules & Polymer Products

- Fully-assembled interior and exterior modules
- Decorative parts and small assemblies
- Tooling
- Elastomer parts



04 Precision Metals & Modules

- Precision machining and cutting tools
- Sheet metal parts
- Process equipment
- HVAC systems and driver cabin modules



05 Technology & Industrial Solutions

- Information Technology and software
- Telematics
- IT solutions for healthcare
- Hardware automation & robotics



06 Lighting & Electronics

- · Lighting systems
- Shock absorbers
- Paint coating solutions
- Air compressors



07 Aerospace

• Integrated solutions to customers using the existing capabilities of Motherson



08 Logistics Solutions

 Logistics of finished vehicles in both the group's internal supply chain as well as for external customers.



09 Health & Medical

- Re-Timer and Thim smart ring
- MaxM Skate
- 3DBioPen
- In-Vitro medical devices

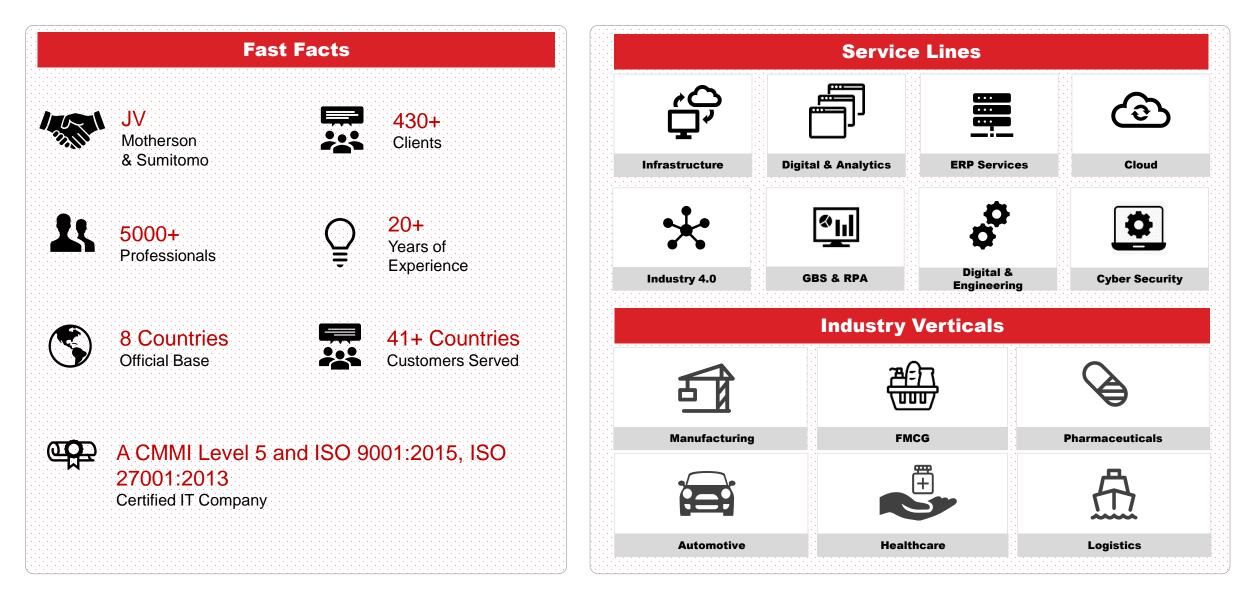


10 Services

- Industrial park
- Automotive engineering services
- Machine tools accessories

Motherson Technology Services (MTS)





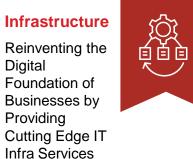
Our Services



Cloud

Accelerating Time-to-Market with Industry Leading Cloud **Based Solutions**





Digital and Engineering Creating new

digital products and services, leveraging data and technology



Digital & Analytics Turning

Business

Outcomes

Solutions

Through Big

Data & Analytics



Industry 4.0+

Connecting things, data, process and people

51



Through ERP Services



Keeping your businesses secure in realtime through our advance security services



GBS & RPA

Connecting **Digital Vision** with Business Reality Through **Global Business** Services (GBS)





Why Motherson

Our Value Propositions



Transforming Factories Globally

45+ Years of Global Manufacturing Excellence

Motherson Group's rich legacy brings over four decades of expertise in global manufacturing.

Technology-Led Transformation

MTSL has spearheaded technology-driven transformations in 300+ factories across 41 countries, handling diverse complexities and scales

Smart Factory Solutions

Our proven innovative solutions enable the seamless transition of traditional factories into smart, efficient operations

End-to-End MES Solution

We offer a highly customizable, tech-agnostic MES solution designed for cost-effective deployment in any factory setting



SAP Expertise

A dedicated team of SAP consultants specialized in Mfg. domain ensures comprehensive support & integration

Global Reach & Cost-Effectiveness

With a proven track record worldwide, Motherson Technology combines global reach with cost-effectiveness, making us the ideal partner for your digital factory journey

Driving Sustainability

Motherson is capitalizing on transitional opportunities, focusing on research, technology, and innovation for positive environmental impact, industrial excellence, sustainable materials, and renewable energy solutions, aligning with changing consumer preferences

Robust Partner Ecosystem

Our partners include some of the leading companies specialized in the manufacturing industries (Siemens, Mendix, Zebra, etc.)



Smart Manufacturing Solutions

Motherson Technology Services

October 2023



Time in Plar

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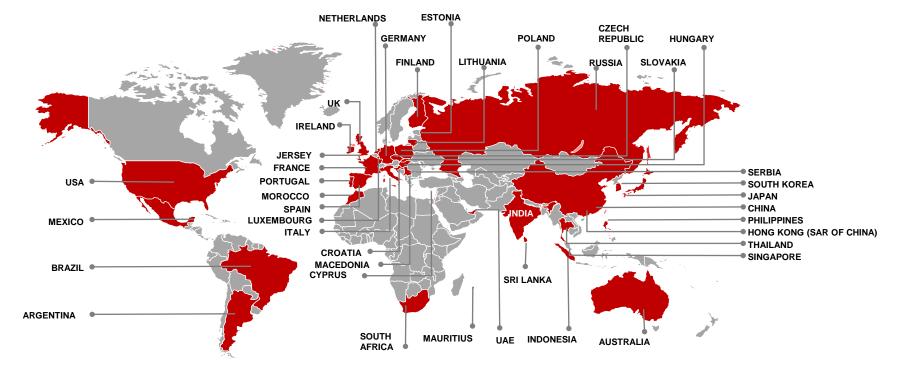
Digital Factory with Motherson

MAIN SCREEN

MAIN SCREEN

Our Global Journey in Digital Factory





40+ Years of experience managing factory operations across the globe



We took plants stuck in the technological Stone Age and turned them into **futuristic**, **interconnected setup–** they went from legacy to legendary! 3

Integrated over 20 distinct ERP systems seamlessly with MES and various peripheral systems



Our solutions like iDACS, Factory, and Procurement Analytics have **saved millions of dollars for our customers**



Our manufacturing plant operation is underscored by the pivotal themes of transparent visualization, traceability, and automation

Empowering the Digital Factory of Tomorrow: Harnessing Automation, IoT, and Analytics **motherson**



- Robotics Human & Machine Interactions
- Quality & Traceability Aids
- Hardware to enable Lean Manufacturing
- Automation



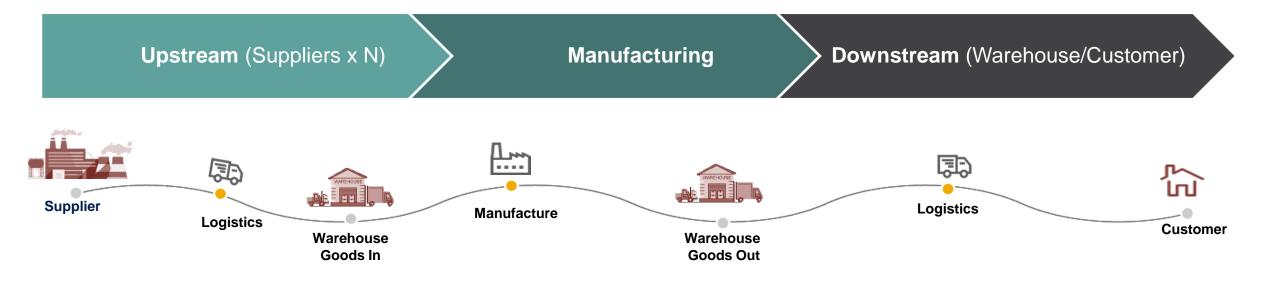
- Process & Assets
- Production Monitoring & control
- Automatic data acquisition
- Traceability & machine control
- Quality management
- Warehousing modules



- Descriptive / Predictive / Prescriptive Analytics
- AI Capabilities & ML Algorithms
- Predefined Manufacturing Algorithms
- Big data Platform

Typical Operations in a Factory Setting





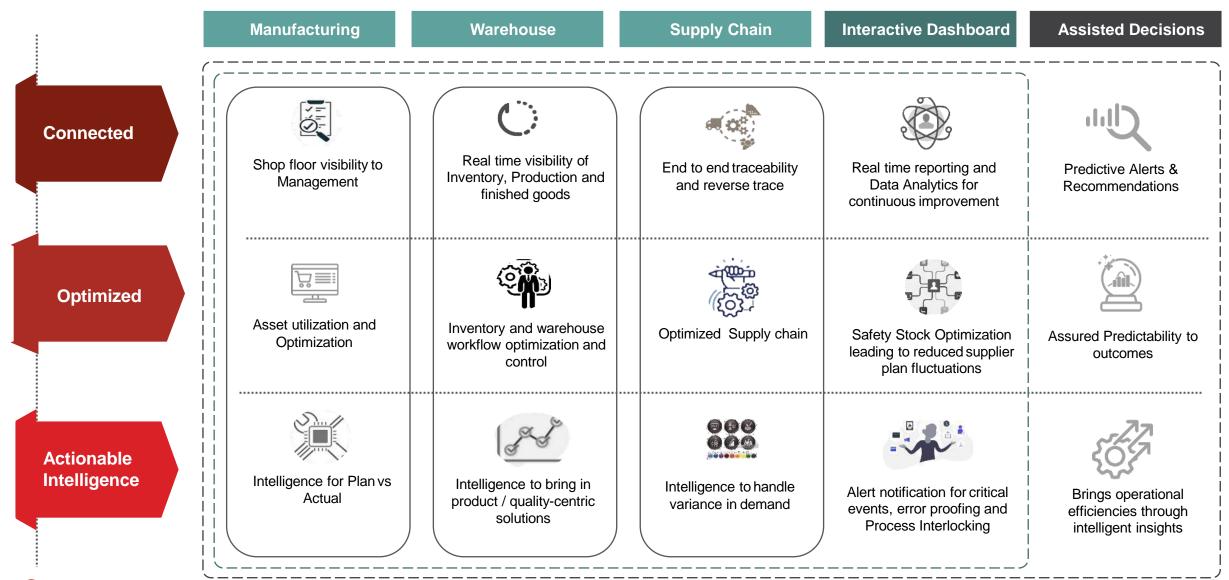
- Demand Broadcasting
- Goods Receiving
- Inventory Management
- Issuance to Production
- Review and Monitoring

- Scheduling & Planning
- Production Control
- Quality Control
- Intralogistics Movement
- Production Monitoring

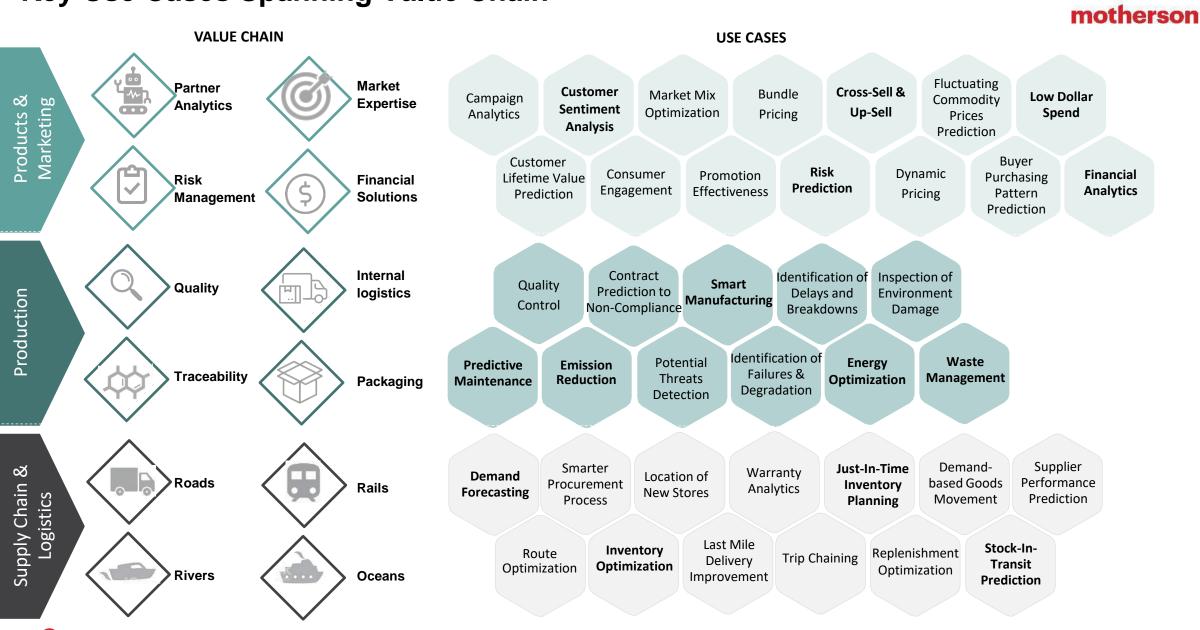
- Receiving
- Storage
- Material Handling
- Packing & Shipping
- Stock Monitoring

Our Approach to Digital Factory

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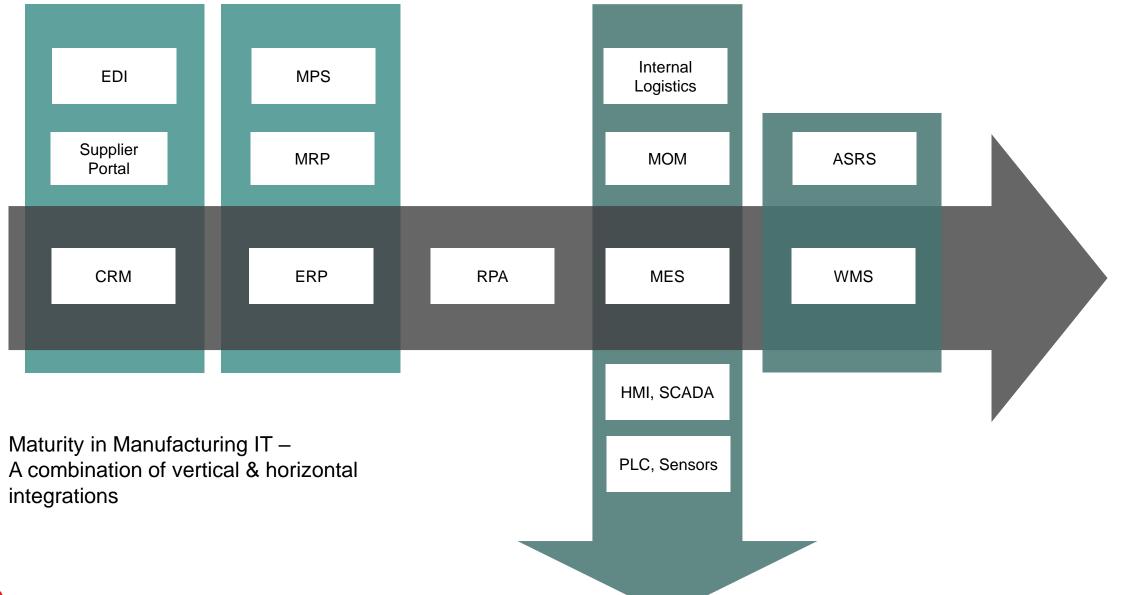


Key Use Cases Spanning Value Chain



Seamless Integration to enhance efficiency, connectivity, and overall performance



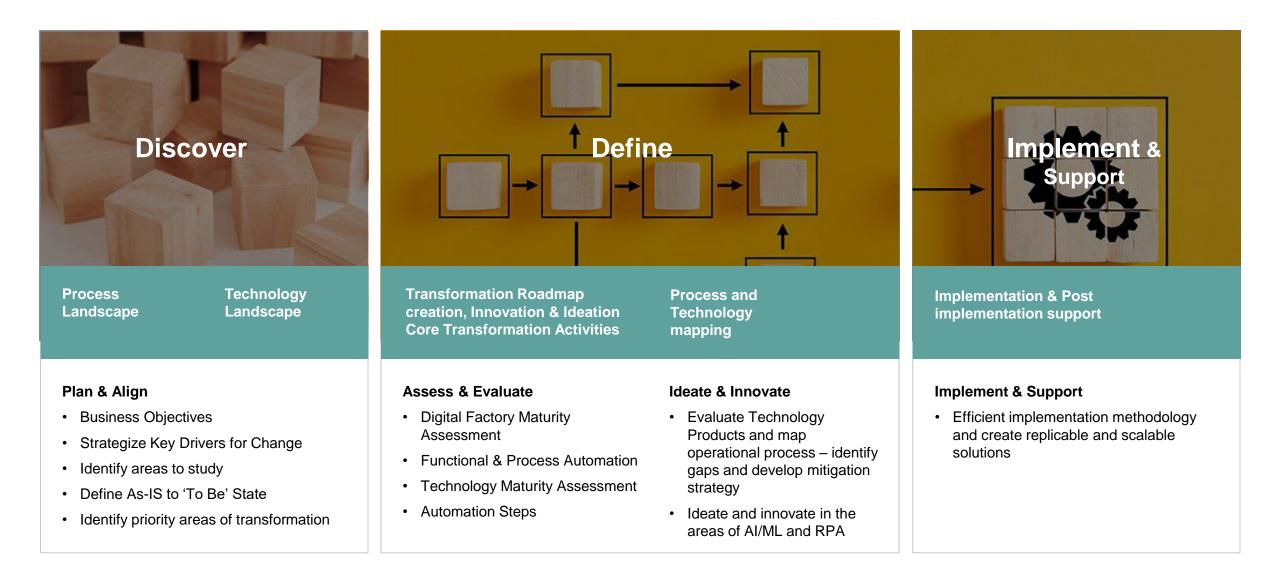




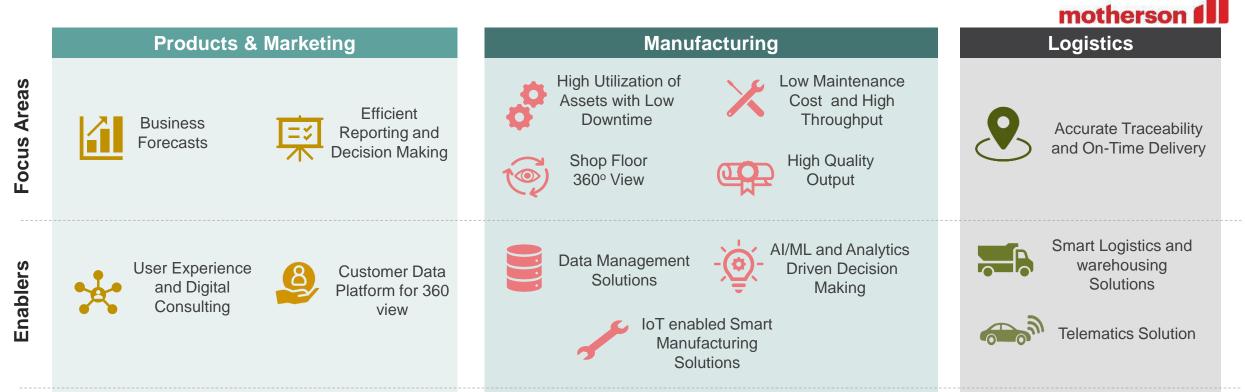
How Do We Transform.

Our Approach





Core Emphases for Implementing a Smart Factory



Converting Focus Areas into Opportunities through our Smart Manufacturing Solutions



AI/ML based models for accurate business forecasts enabling effective decision making



Enhanced Customer experience through Customer Data Platform which enables customer 360



Smart Manufacturing Processes for improved efficiency and reduced costs



Analytics/ BI Driven Business Solutions to bring-in Insights across the Value Chain

Our Proven Three-Stage Transformation Methodology



- Capture Production Data
- Enhanced visibility of Machine Status and utilization
- · Automated ERP entries
- Downtime Pareto
- Barcode / RFID based tracking

- Process automation and multiple system integration
- Intelligent data collection
- 4Ms Tracking
- · Real time visibility

- Parameter based decision quality
- · Automated recipe management
- Machine efficiency analytics
- Bi-directional machine control

Advance

- Basic
- Up to **25%** reduction in manpower
- Up to **50%** increase in productivity
- Reduction of rejection rate
- Savings through paperless operation (App. \$10K - \$100K /Annum)

- Improve accuracy in recipe
- Reduction in re-work
- RM based error proofing
- Better quality control
- Up to 20% increase in asset utilization

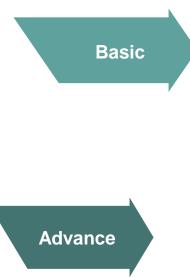
 Reduce unplanned downtime by analysing machine parameters

Smart

- Improve quality by rule-based parameter
- Efficient production planning
- Real time visibility across connected systems

Focus Areas for Transformation - Expected Value Benefits

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Supplier Management

- Delays at supplier end are eliminated
- Efficient management of lastminute changes
- Transparency with Supplier
- Dedicated manpower to carry gate entry operations eliminated.
- Controlled material handling
- Eliminating the quarantine material issuance
- Eliminating manual ERP postings
- Connecting production, sales to give
 a better visibility to the supplier



Production Management

- Realtime production visibility to know the dispatch commitments
- Manual entries eliminated
- Improved machine utilisation
- Operator efficiency improvement
- Realtime WIP status
- Error proofing to reduce rework
 Parameter based quality



Warehouse Management

- Reduced manpower efforts through automation in receiving and binning
- Realtime stock visibility to address
 dispatch challenges
- Optimised storage space
- Customer demand forecasting to reduce the dead inventory

- Traceability chain maintained
- Cost optimization
- Time criticality addressed

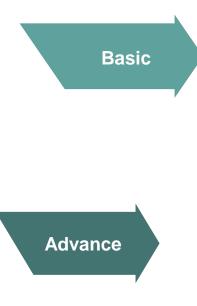
- Predictive quality to reduce the defects
- Optimising WIP
- · Eliminate manual material handling

- Eliminating most of the manual operations – heavy reduction in manpower efforts
- Traceability extended using Block chain

Smart

Focus Areas for Transformation

motherso



Smart



- Barcode/RFID •
- Binning ٠
- FIFO Control •
- Visualization
- Demand Broadcast
- Material Management
- Incoming Quality Check •
- Put-to-Light / Pick by Light •
- FIFO Enforcement
- ERP Integration •
- **Inventory Management** •
- Visualization & Alerts

Supplier Performance •

- Vendor Ratings •
- Spend Analysis
- Cost Optimization
- Block Chain
- RPA •



Production Management

- Connecting Assets
- Data Acquisition
- Asset Utilization
- Real-Time Asset Monitoring
- Alerts & Notifications
- **Device Integration** ٠
- Work Order Management
- Production Monitoring & Control ٠
- **Quality Monitoring & Control** ٠
- Material Call/ WIP Monitoring ٠
- Poke-Yoke/Error Proofing ٠
- **Real-Time Production Reporting** ٠
- 4M Traceability ٠
- ERP/ Third Party S/W Integration
- **OEE** Visualization & Reporting ٠
- Real-Time Equipment Monitoring ٠
- Predictive Maintenance
- AR/VR Based User Guidance
- AGV

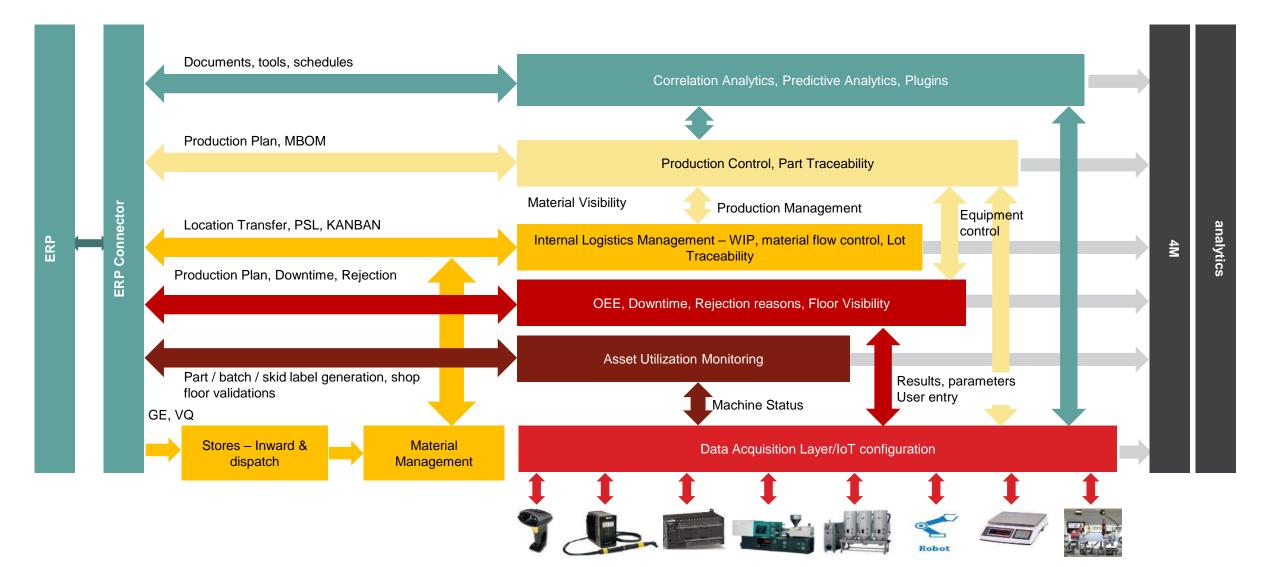


Warehouse Management

- Barcode/RFID
- Binning
- FIFO Control
- Visualization
- Receiving Tracking
- Fixed /Free Location Storage
- Efficient Picking & Dispatch
- FIFO Enforcement
- ERP Integration
- Inventory Management
- Alerts & Notifications
- Reports & Dashboard
- Real-Time Stock Visualization
- ASRS
- Inventory Analytics
- Block Chain
- RPA
- Drone based Stock take

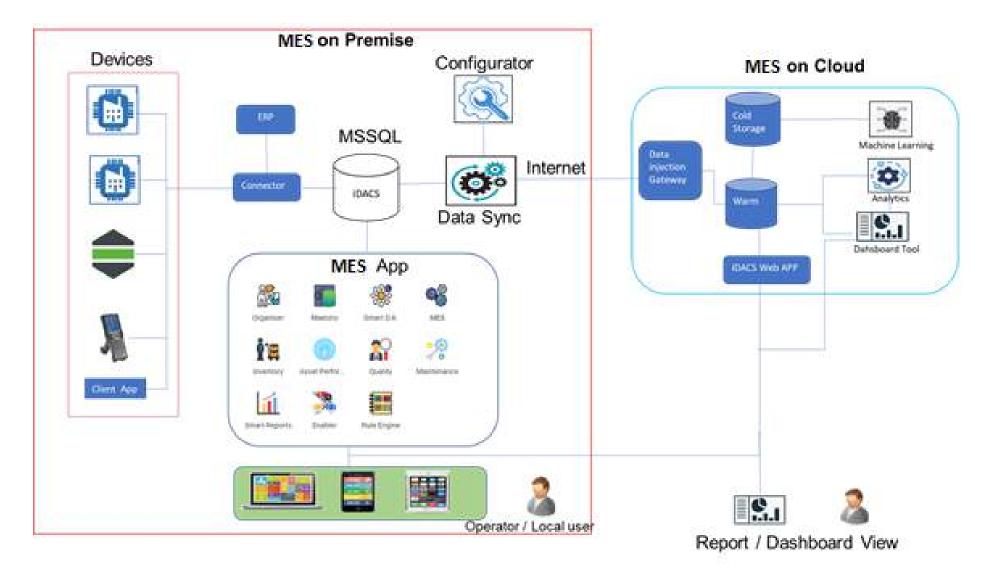
Proposed Functional Architecture





Reference Architecture

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Business and Delivery Models.

Adaptable Frameworks for Collaboration





Consulting

- Automotive, Discrete, Process manufacturing domain experts
- · Identify use cases
- Propose the Best-fit solution for your specific use cases



Turnkey

- Complete ownership
 on project
- One stop shop for -Hardware, Infra, Software, Installation, Support



Expansions

- Modular offering, easy to expand
- Server + Machine license to give better price to start



Business Integrations

- · Single source of truth
- Seamless Integration with ERP (SAP, QAD, Oracle EBS, homegrown), PLM, Third party systems

ROI

Long-term ROI

 Analytics to recommend productivity improvement, quality checks, Inventory optimisation

Immediate ROI

 Plant Visibility - Quicker actions, Elimination of all manual processes





Manpower

- Right combination of team for MES projects -PLC / SCADA, IoT, Networking, Software, Installation, Project Mgmt., Support
- Team deployment for handholding, onsite team to ensure smooth functioning of the system



Device Connectivity

- Right combination of team for MES projects -PLC / SCADA, IoT, Networking, Software, Installation, Project Mgmt., Support
- Team deployment for handholding, onsite team to ensure smooth functioning of the system

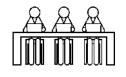
Our Global Delivery Models

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Dual shore

(Onsite- Offshore)



Offshore

Dedicated Centre



Onsite At Client site

Key Features

- Compliance with SEI CMMI Standards
- Onsite Offshore Team Synchronization
- Lower costs, shortened project kick-off cycle

Best Fit Scenario

- Onsite Team focuses on Requirements Collection, Business Analysis and deployment
- Offshore Team receives requirements and works on design aspects and solving production issues
- Due to same cultural background of onsite and offshore teams communication is smooth

Key Features

- Dedicated Offshore Facilities
- Common Processes & Technology
- Lower cost, higher control

Best Fit Scenario

- An outsourced facility which mirror's customer's engineering organization with optimal cost of ownership from the customer side.
- Recommended Minimum Team Size 10+

Goal

• Cost minimization and ability to scale

Key Features

- Delivery team at client site
- Managed by client enterprise
- QA & Processes as per client

Best Fit Scenario

- Need to extend onsite team seamlessly with expertise not present in-house
- Work needs to be done in the same time zone

Goal

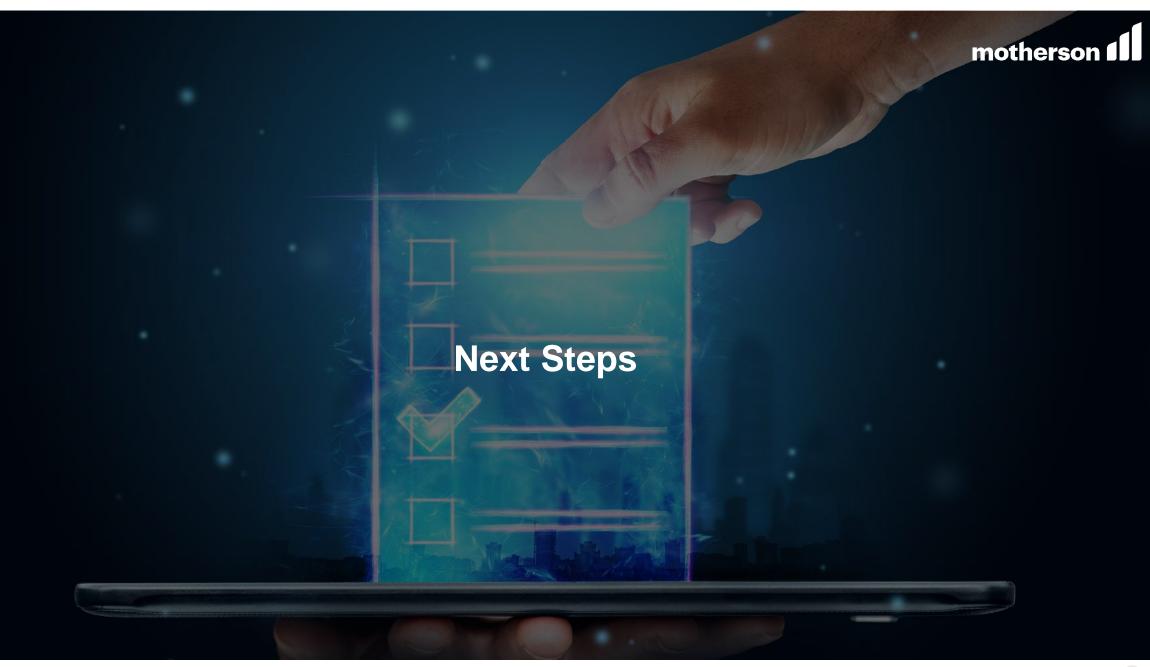
Better coordination with clients and optimal project governance

Goal

Optimize TCO and productivity

MTS Enablers	: Manufacturing Domain Expertise Knowledge Repository Training Quality Tool Group Transition Academy
Benefits	: Proactive Planning Committed Team Predictable utilization Augment ramp-UP/down (Core & Flexi)

Commercial Arrangements : Fixed Price | Time & Material | Staff Augmentation



Proposed Next Steps



Assessment

- Digital maturity assessment mapping across the value stream(s)
- Digital capabilities assessment by value-driver and areas of greatest opportunity

Improvement Identification

- 'Bottom-up' improvement ideas across nearterm, mid-term, and 'blue sky' horizons
- Prioritization of ideas
- Deep-dive workshop to identify use cases with our proven ideation approach including success criteria
- Implementation of one of the identified use cases with a technical proof of concept (PoC)

Commercial Planning

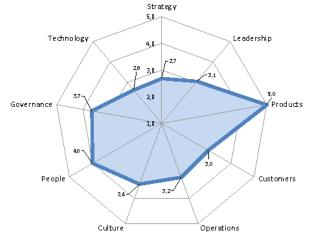
- Opportunity sizing for each future state improvement
- Aggregation of improvements into coherent concepts and net impact calculation

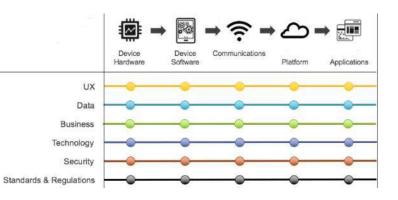


Sample : Assessment Outcome

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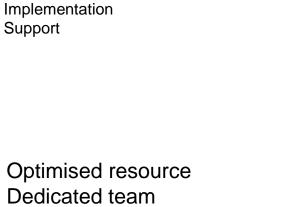


Implementation Approach

Site 1

Consulting Solutioning
Development
Implementation

Support

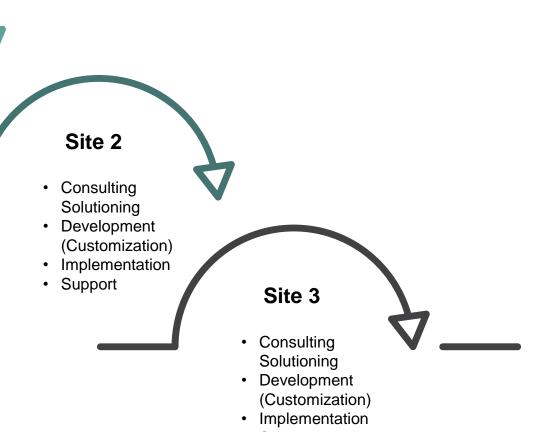


Dedicated team:

Consulting

Solutioning

Development



Support

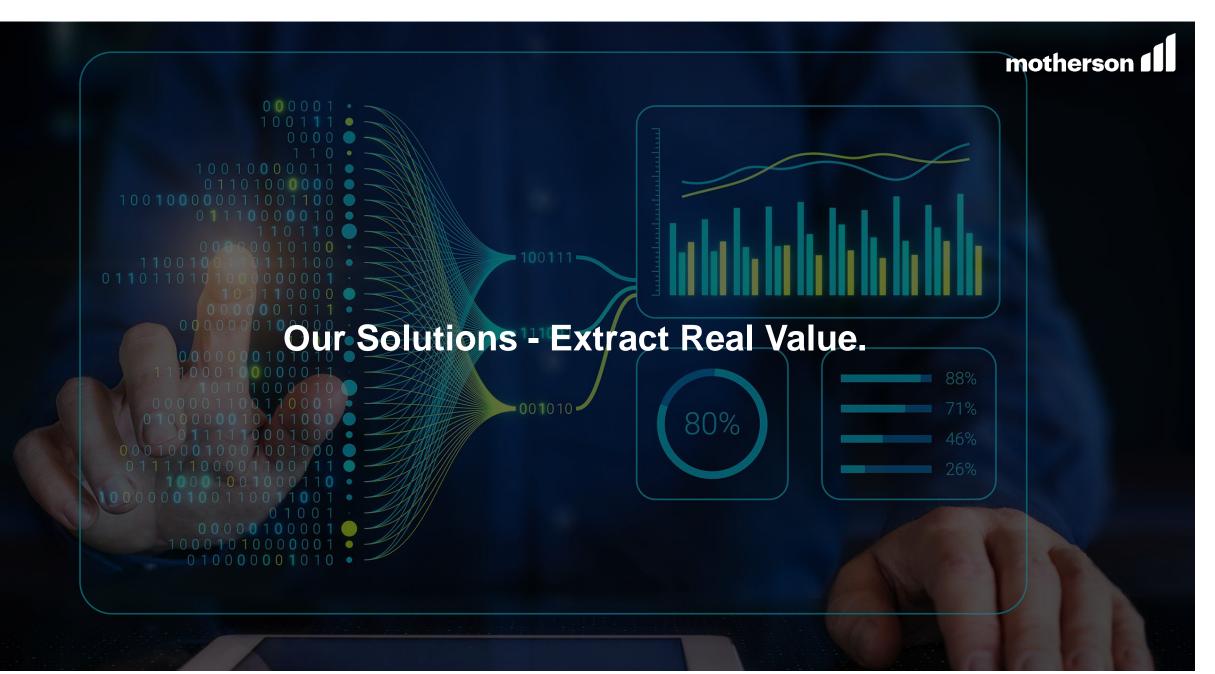


Traditional

Design, develop, implement, support

Agile

Identify Usecases Implement standalone modules Integrate Support



Introducing **iDACS**





A Smart Manufacturing Product Suite by MTSL

MTSL Has Developed A Product Based On Industry 4.0 Principles That Address...

- Complexities Arising Due To Rapidly Evolving Technological Advancements
- Increased Complexities In Supply Chain

.NET

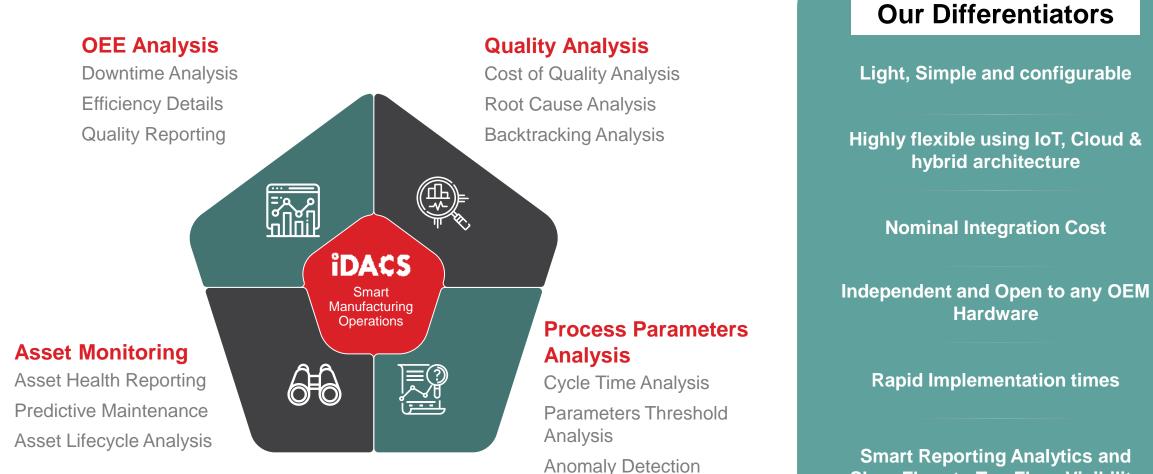
- Growing Pressures To Deliver Cost Efficient
 Products With Short Turnarounds
- Organizational Realignment Challenges Resulting From IT And OT Convergence





iDACS - Intelligent offerings from MTSL

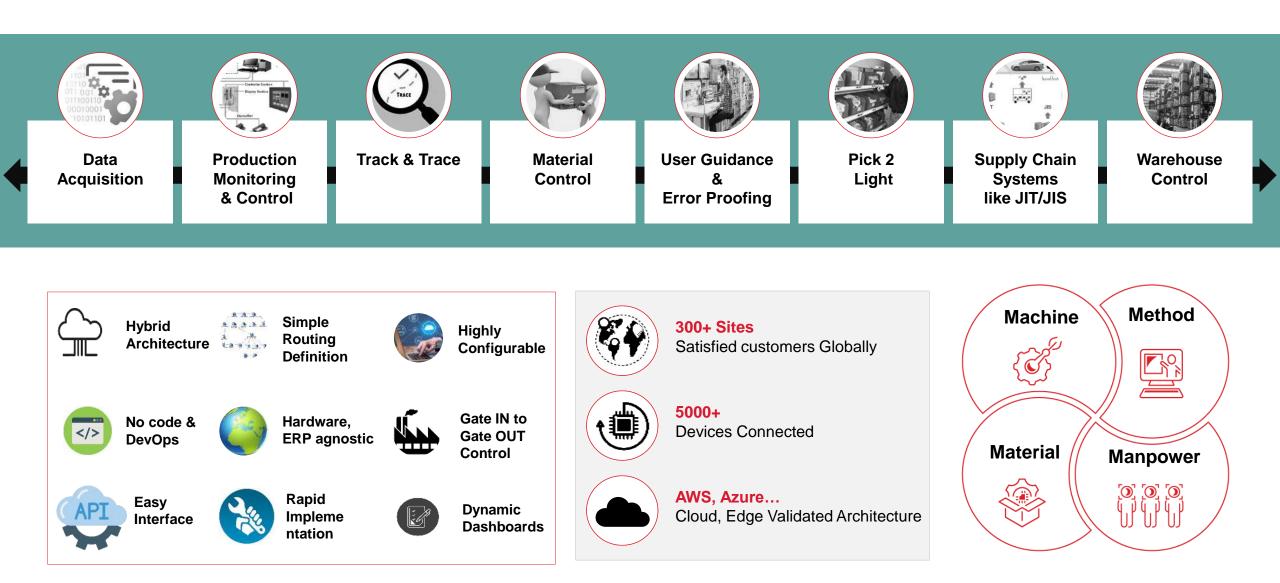




Shop Floor to Top Floor Visibility

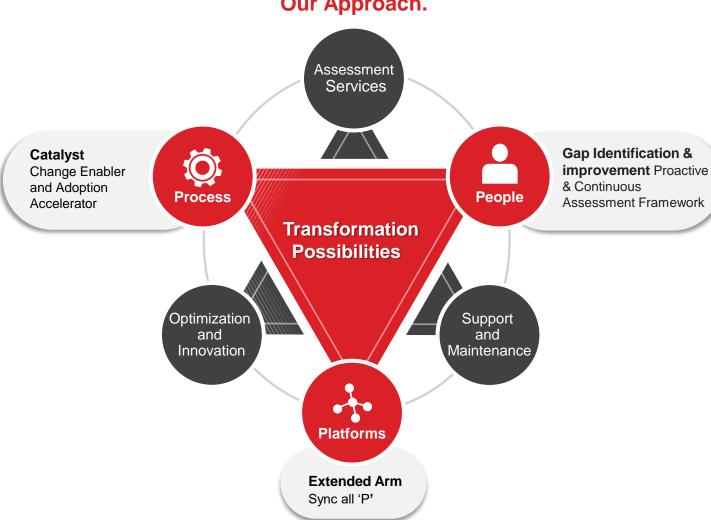
Smart Manufacturing - Module Stack





Become Intelligent with our SAP Practice





Our Approach.



Our Accelerators.

Master Data Management (MDM) Tool

- One Centralized tool
- Plug & Play, no separate license
- Workflow based

ITGC Compliance & Audit Tool

- Self-explanatory report
- Promotes sound IT controls
- Get Insights ready



E-Way Bill and E-invoice Solutions

- Real-time seamless integration
- Short payment cycles
- Improved Supplier/Customer management

Digital Signature Solution

- Seamless integration with SAP
- Compliance enhancement
- Reduce costs and carbon footprint

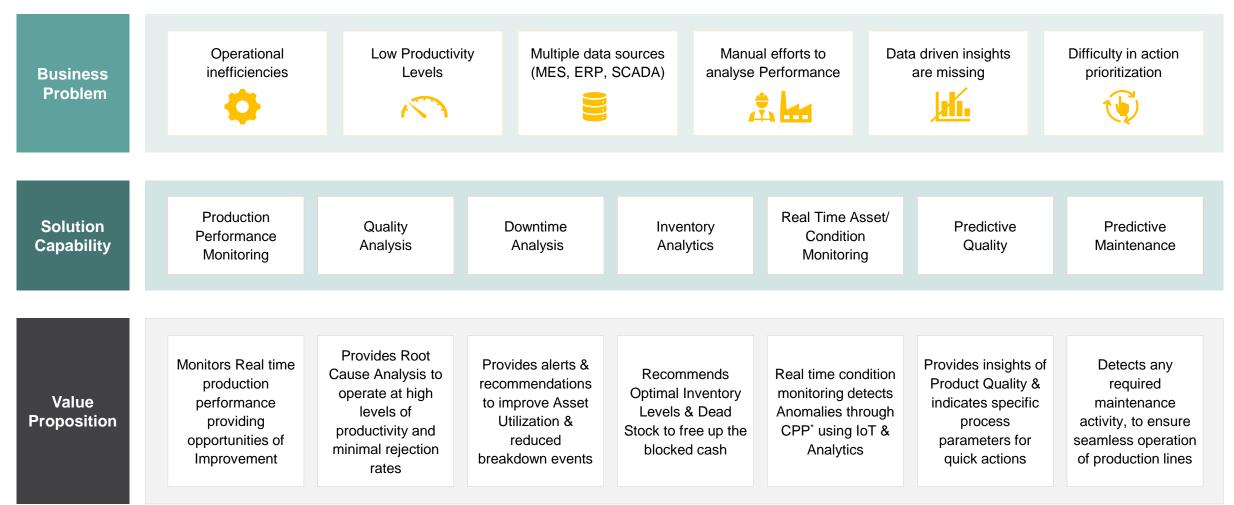


- BOTS
- Automatic service request
- Active Monitoring

MTIF - Factory Analytics



A SMART Factory Solution which enables 360o view of key KPIs driving <u>Operational Improvements</u> and enhances <u>Plant productivity</u> using the power of Data and Advanced Analytics.





Success Stories.

Case Study iDACS : HVAC Assembly Traceability

motherson 1

iDACS – Smart DA module was established for production go live with 2-months in 2016 as brown field

Challenges

- 4M traceability raw material inception from SFG & Kitting to finished goods dispatch visibility, Sequence based production execution
- Critical / Quality process parameter real time digital data logging availability.
- Real time Production status dashboard availability

Solution

- iDACS Data acquisition module provide the integration their equipment and device CTQ parameter like Screwdriver, Vibration, Evap Assy & Heater Leak, Balance value, airflow, blower motor current & etc.
- IDACS Traceability module provide the Poke yoke validation for SFG, implementing 4 M traceability.
- iDACS USG module supports the EOL operator to guide the check points and publish the captured CTQ parameter values.

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ODEL	1110 SERIAL NO 1 2 3 4 5	TRACE SERIAL NO 0704215201DATC00142 0704215201DATC00147 0704215201DATC00148 0704215201DATC00149 0704215201DATC00149	8-APR-2021 07:38:30 8-APR-2021 07:42:03 8-APR-2021 07:42:03 8-APR-2021 07:44:02 8-APR-2021 07:45:41 8-APR-2021 07:48:42 8-APR-2021 07:53:59	FLOW (CMH) 190.3034515 198.4717255 208.8993073 198.4717255 199.5144958	(CMH) 468.9280396 504.4762878 557.4117432 536.6560669 535.086792	VALUE(G) 0.188571438 0.074285708 0.017142856 0.637142837 0.614285767	FLOW (CMH) 175.1999969 182.7200012 192.3200073 182.5599976 183.6800079	(CMH) 364.6343689 368.7347107 387.1860352 374.5922852 383.6715088	POSITION (V) 0.268281251 0.29859376 0.282499999 0.335312486 0.354218751	MODE ACTUATOR POSITION (V) 1.963281274 1.920562519 1.92015624 1.901093721 1.954687476	MIX R ACTU POSITION 0.2900 0.26984 0.25874 0.28282 0.2795 0.26495
ODEL	SERIAL NO 1 2 3 4 5 6	TRACE SERIAL NO 0704215201DATC00142 0704215201DATC00148 0704215201DATC00149 0704215201DATC00190 0704215201DATC00150 0704215201DATC00150	8-APR-2021 07:38:30 8-APR-2021 07:42:03 8-APR-2021 07:44:02 8-APR-2021 07:45:41 8-APR-2021 07:48:42 8-APR-2021 07:53:29 8-APR-2021 07:55:22	FLOW (CMH) 190.3034515 198.4717255 208.8993073 198.4717255 199.5144958 197.6027679	(CMH) 468.9280396 504.4762878 557.4117432 536.6560669 535.086792 536.8024902	VALUE(G) 0.188571438 0.074285708 0.017142856 0.637142837 0.614285767 0.290000021	FLOW (CMH) 175.1999969 182.7200012 192.3200073 182.5599976 183.6800079 181.9200134	(СМН) 364.6343689 368.7347107 387.1860352 374.5922852 383.6715088 374.2993774 379.8640747	POSITION (V) 0.268281251 0.29859376 0.282499999 0.335312486 0.354218751 0.270937502	MODE ACTUATOR POSITION (V) 1.963281274 1.956562519 1.92015624 1.901093721 1.954887476 1.948281288	MIX R ACTU POSITION 0.2900 0.26984 0.25874 0.28325 0.26984 0.25879 0.264984 0.25999 0.26199 0.26199 0.26191
ODEL NO	SERIAL NO 1 2 3 4 5 6 7	TRACE SERIAL NO 0704215201DATC00142 0704215201DATC00142 0704215201DATC00149 0704215201DATC00150 0704215201DATC00150 0704215201DATC00150	8-APR-2021 07:38:30 8-APR-2021 07:42:03 8-APR-2021 07:44:02 8-APR-2021 07:45:41 8-APR-2021 07:48:42 8-APR-2021 07:55:59 8-APR-2021 07:55:34	FLOW (CMH) 190.3034515 198.4717255 208.8993073 198.4717255 199.5144958 197.6027679 201.4262085	(CMH) 468.9280396 504.4762878 557.4117432 536.6560669 535.086792 536.8024902 545.2972412	VALUE(G) 0.188571438 0.074285708 0.017142856 0.637142837 0.614285767 0.29000021 0.536666632	FLOW (CMH) 175.1999969 182.7200012 192.3200073 182.5599976 183.6800079 181.9200134 185.4400024	(СМН) 364.6343689 368.7347107 387.1860352 374.5922852 383.6715088 374.2993774 379.8640747	POSITION (V) 0.268281251 0.29859376 0.282499999 0.335312486 0.354218751 0.270937502 0.272968739	MODE ACTUATOR POSITION (V) 1.963281274 1.956562519 1.92015624 1.901093721 1.954687476 1.94281288 1.928750038	MIX R ACTU POSITION 0.2907 0.26984 0.25874 0.28322 0.27992 0.26499 0.31177 0.29269
DDEL	SERIAL NO 1 2 3 4 5 5 6 7 8	TRACE SERIAL NO 0704215201DATC00142 0704215201DATC00147 0704215201DATC00148 0704215201DATC00148 0704215201DATC00152 0704215201DATC00152	8-APR-2021 07:38:30 8-APR-2021 07:42:03 8-APR-2021 07:44:02 8-APR-2021 07:45:41 8-APR-2021 07:45:41 8-APR-2021 07:53:29 8-APR-2021 07:55:22 8-APR-2021 07:55:24	FLOW (CMH) 190.3034515 198.4717255 208.8993073 198.4717255 199.5144958 197.6027679 201.4262085 192.3889618	(CMH) 468.9280396 504.4762878 557.4117432 536.6560669 535.086792 536.8024902 545.2972412 530.1489258	VALUE(G) 0.188571438 0.074285708 0.017142856 0.637142837 0.614285767 0.29000021 0.53666632 0.140000001 0.168571427	FLOW (CMH) 175.1999969 182.720012 192.320073 182.559976 183.680079 181.920134 185.440024 177.1200104 188.6399994	(CMH) 364.6343689 368.7347107 387.1860352 374.5922852 383.6715088 374.2993774 379.8640747 359.9483337 380.7427063	POSITION (V) 0.268281251 0.29859376 0.282499999 0.335312486 0.354218751 0.270937502 0.272968739 0.273593754	MODE ACTUATOR POSITION (V) 1.963281274 1.956565219 1.92015624 1.901093721 1.954687476 1.948281288 1.92875003 1.933750033	MIX R ACTU POSITION 0.2907 0.26984 0.25874 0.23874 0.23822 0.2795 0.26499 0.31171 0.29265 0.21283
ODEL	SERIAL NO 1 2 3 4 5 5 6 7 8 9	TRACE SERIAL NO 07042552010ATC00142 07042552010ATC00142 07042552010ATC00150 07042552010ATC00150 07042552010ATC00150 07042552010ATC00150 07042552010ATC00150 07042552010ATC00150	8-APR-2021 07:38:30 8-APR-2021 07:42:03 8-APR-2021 07:42:03 8-APR-2021 07:44:02 8-APR-2021 07:45:41 8-APR-2021 07:55:22 8-APR-2021 07:55:22 8-APR-2021 07:55:42 8-APR-2021 10:06:30	FLOW (CMH) 190.3034515 198.4717255 208.8993073 198.4717255 199.5144958 197.6027679 201.4262085 192.3889618 204.9020691	(CMH) 468.9280396 504.4762878 557.4117432 536.6560669 535.086792 536.8024902 545.2972412 530.1489258 541.3009033	VALUE(G) 0.188571438 0.074285708 0.017142856 0.63714285767 0.29000021 0.336666632 0.140000001 0.168571427 0.511428654	FLOW (CMH) 175.1999969 182.720012 192.320073 182.559976 183.680079 181.920134 185.440024 177.1200104 188.6399994 207.1999969	(CMH) 364.6343689 368.7347107 387.1860352 374.5922852 383.6715088 374.2993774 379.8640747 359.9483337 380.7427063	Posmon (v) 0.268281251 0.29859376 0.282499999 0.335312486 0.354218751 0.270937502 0.272968739 0.273593754 0.269843757	MODE ACTUATOR POSITION (V) 1.965281274 1.956562519 1.92015624 1.901093721 1.954887476 1.948281288 1.92875003 1.92275013 1.922031283	MIX R ACTU POSITION 0.2907 0.26984 0.25874 0.28328 0.26499 0.31177 0.29269 0.31177 0.29269 0.31177
ODEL	SERIAL NO 1 2 3 4 5 5 6 7 7 8 9 9 109	TRACE SERIAL NO 0704215201DATCO0142 0704215201DATCO0142 0704215201DATCO0145 0704215201DATCO0150 0704215201DATCO0150 0704215201DATCO0150 0704215201DATCO0150 0704215201DATCO0150 0704215201DATCO0150	8-APR-2021 07:38:30 8-APR-2021 07:42:03 8-APR-2021 07:45:41 8-APR-2021 07:45:41 8-APR-2021 07:48:42 8-APR-2021 07:55:22 8-APR-2021 07:55:43 8-APR-2021 07:56:34 8-APR-2021 07:56:43 8-APR-2021 07:56:43	FLOW (CMH) 190.3034515 198.4717255 208.8993073 198.4717255 199.5144958 197.6027679 201.4262085 192.3889618 204.9020691 225.062088 196.3862	(CMH) 468.9280396 504.4762878 557.4117432 536.65606792 536.8024902 545.2972412 530.1489258 541.3009033 589.5286255	VALUE(G) 0.188571438 0.074285708 0.017142856 0.63714285767 0.29000021 0.336666632 0.140000001 0.168571427 0.511428654	FLOW (CMH) 175.1999969 182.720012 192.320073 182.559976 183.680079 181.920134 185.440024 177.1200104 188.6399994 207.1999969	(СМН) 364.6343689 368.7347107 387.1860552 374.5922852 383.6715088 374.2993774 379.8640747 359.9483337 380.7427063 411.2021484	Posmon (v) 0.268281251 0.29859376 0.282499999 0.335312486 0.354218751 0.270937502 0.272968739 0.27256873754 0.269843757 0.276562512	MODE ACTUATOR POSITION (V) 1.963281274 1.96562519 1.92015624 1.901093721 1.954687476 1.948281288 1.92875003 1.92875003 1.922031283 1.953437448	MIX R ACTU POSITION 0.2900 0.26984 0.25874 0.25874 0.25825 0.2799 0.26499 0.31171 0.29268 0.27283 0.279269 0.279278 0.29593
ODEL NO	SERIAL NO 1 2 3 4 4 5 5 6 6 7 8 8 9 109 10	TRACE SERIAL NO 07042152010ATC00142 07042152010ATC00142 07042152010ATC00142 07042152010ATC00154 07042152010ATC00155 07042152010ATC00156 07042152010ATC00156 07042152010ATC00156 07042152010ATC00156	B-APR-2021 07:38:30 B-APR-2021 07:42:03 B-APR-2021 07:44:02 B-APR-2021 07:44:02 B-APR-2021 07:45:42 B-APR-2021 07:55:29 B-APR-2021 07:55:34 B-APR-2021 07:55:47 B-APR-2021 07:57:47 B-APR-2021 08:00:11 B-APR-2021 08:00:11	FLOW (CMH) 190.3034515 198.4717255 208.8993073 198.4717255 199.5144958 197.6027679 201.4262085 192.3889618 204.9020691 225.062088 196.3862	(CMH) 468.9280396 504.4762878 557.4117432 536.6560669 535.086792 536.8024902 545.2972412 530.1489258 541.3009033 549.5286255 532.4086304	VALUE(G) 0.188571438 0.074285708 0.017142856 0.637142837 0.614285767 0.29000021 0.538666632 0.140000001 0.168571427 0.511428654 0.445714265	FLOW (CMH) 175.1999969 182.720012 182.320073 182.559976 183.680079 181.920134 185.440024 177.1200104 188.6399994 207.199966 180.800031	(СМН) 364.6343689 368.7347107 387.1860352 374.5922852 383.6715088 374.2993774 379.8640747 359.9483337 380.7427063 411.2021484 374.2993774	POSITION (V) 0.268281251 0.29859376 0.282499999 0.335312486 0.354218751 0.270937502 0.272968739 0.273593754 0.269843757 0.276562512 0.272343755	MODE ACTUATOR POSITION (V) 1.963281274 1.956562519 1.92015624 1.901093721 1.954687476 1.948281288 1.92875083 1.92875083 1.92231283 1.953437448 1.922187448	 MIX R ACTU POSITION 0.2907 0.26984 0.25874 0.28325 0.26499 0.31177 0.29667 0.27281 0.29677 0.29567 0.29573 0.295433 0.28433
DDEL NO	SERIAL NO 1 2 3 4 4 5 6 7 7 8 9 9 109 10 11	TRACE SERIAL NO 0704215201DATC00142 0704215201DATC00142 0704215201DATC00149 0704215201DATC00152 0704215201DATC00152 0704215201DATC00152 0704215201DATC00152 0704215201DATC00152 0804215201DATC00152 0804215201DATC00152	8-APR-2021 07:38:30 8-APR-2021 07:42:03 8-APR-2021 07:44:02 8-APR-2021 07:44:02 8-APR-2021 07:45:42 8-APR-2021 07:55:22 8-APR-2021 07:55:24 8-APR-2021 07:55:43 8-APR-2021 08:00:15 8-APR-2021 08:01:53 8-APR-2021 08:01:53	FLOW (CMH) 190.3034515 198.4717255 208.8993073 198.4717255 199.5144958 197.6027679 201.4262085 192.3889618 204.9020691 225.062088 196.3862 199.8620758	(CMH) 468.9280396 504.4762878 557.4117432 536.656069 535.086792 545.2972412 530.1489258 541.3009033 549.528625 532.4086304 510.397583	VALUE(G) 0.188571438 0.074285708 0.017142856 0.6371428570 0.290000021 0.536666632 0.140000001 0.168571427 0.51142856 0.445714265 0.445714283	FLOW (CMH) 175.1999966 182.720012 182.5599976 183.680079 181.920134 185.440024 177.1200104 188.6399994 207.1999966 180.8000031 183.8399963	(СМН) 364.6343689 368.7347107 387.1860352 374.5922852 383.6715088 374.2993774 379.8640747 359.9483337 380.7427063 380.7427063 411.2021484 374.2993774 364.3415222	POSITION (V) 0.268281251 0.29859376 0.282499999 0.335312486 0.354218751 0.270937502 0.272968739 0.273593754 0.269843757 0.276562512 0.272543755 0.283593744	MODE ACTUATOR POSITION (V) 1.963281274 1.956562519 1.92015624 1.9301093721 1.954687476 1.948281288 1.928750033 1.9233748 1.9283750033 1.92333748 1.9233748 1.9233748 1.9231875	 MIX R ACTU POSTION 0.2907 0.2698 0.2587 0.2828 0.29269 0.31177 0.29269 0.31177 0.29269 0.2172 0.29269 0.2172 0.29269 0.2123 0.29269 0.2123 0.29269 0.2123 0.29249
ODEL NO	SERIAL NO 1 2 3 4 5 5 6 7 7 8 9 109 10 10 11 12	TRACE SERIAL NO 07042153010ATC00142 07042153010ATC00142 07042153010ATC00147 07042153010ATC00149 07042153010ATC0019 07042153010ATC0019 07042153010ATC0019 07042153010ATC0019 08042153010ATC00019 08042153010ATC00019 08042153010ATC00019	8 APR-2021 07:38:30 8 APR-2021 07:42:03 8 APR-2021 07:44:02 8 APR-2021 07:44:02 8 APR-2021 07:45:42 8 APR-2021 07:53:59 8 APR-2021 07:55:34 8 APR-2021 07:55:34 8 APR-2021 07:55:34 8 APR-2021 07:55:34 8 APR-2021 08:00:11 8 APR-2021 08:00:15 8 APR-202	FLOW (CMH) 190.3034515 198.4717255 208.8993073 198.4717255 199.5144958 197.6027679 201.4262085 192.3889618 204.9020691 225.062088 199.38620758 199.8220758	(CMH) 468.9280396 504.4762878 537.4117432 536.6560669 535.086792 536.8024902 536.8024902 530.1489258 541.3009033 589.5286255 532.408630 510.397583 523.5581665	VALUE(G) 0.188571438 0.074285708 0.017142856 0.637142837 0.538666632 0.140000001 0.168571427 0.511428654 0.445714285 0.45714285 0.45714283 0.637142837 0.2057143	FLOW (CMH) 175.1999969 182.720012 192.320073 182.5599776 183.680079 181.920134 185.440024 177.1200104 188.639994 207.1999969 180.800031 183.839966 182.5599776 182.240055	(CMH) 364.6343689 368.7347107 387.1860352 374.5922852 383.6715088 374.293374 379.8640747 359.9483337 380.7427063 411.2021484 374.2933774 364.3415222 375.7637634	POSITION (V) 0.268281251 0.29853976 0.282499999 0.355312486 0.354218751 0.270337502 0.272598759 0.273593754 0.269843757 0.27662512 0.272243755 0.283593744 0.275468737	MODE ACTUATOR POSITION (V) 1.963281274 1.956562519 1.92015624 1.9301093721 1.954687476 1.948281288 1.928750033 1.9233748 1.9283750033 1.92333748 1.9233748 1.9233748 1.9231875	MIX R ACTU POSITION 0.2900 0.25998 0.25874 0.23822 0.2799 0.26499 0.3107 0.29269 0.21728 0.29269 0.21728 0.29593 0.28433 0.2967 0.29593 0.28433 0.2967 0.29593 0.28433 0.2959
DDEL	SERIAL NO 1 2 3 4 4 5 6 6 7 7 8 9 9 109 10 109 10 11 12 13	TRACE SERIAL NO 0704215201DATCO0142 0704215201DATCO0142 0704215201DATCO0145 0704215201DATCO0154 0704215201DATCO0155 070421520000000000000000000000000000000000	8 APR- 2021 07-38: 30 8 APR- 2021 07-42-03 8 APR- 2021 07-44-02 8 APR- 2021 07-44-02 8 APR- 2021 07-48-02 8 APR- 2021 07-552 8 APR- 2021 07-552 8 APR- 2021 07-552 8 APR- 2021 07-552 8 APR- 2021 08-05-55 8 APR-	FLOW (CMH) 190.3034515 198.4717255 208.8993073 198.4717255 199.5144958 197.6027679 201.4262085 201.4262085 204.9020691 225.062088 196.3862 199.8620758 198.82979431 197.9503479 213.0703583	(CMH) 468.9280396 504.4762878 557.4117432 536.656069 535.086792 545.2972412 530.1489258 541.3009033 589.5286255 532.4086304 510.397583 523.5581665 528.7052002	VALUE(G) 0.188571438 0.074285708 0.017142856 0.637142837 0.538666632 0.140000001 0.168571427 0.511428654 0.445714285 0.45714285 0.45714283 0.637142837 0.2057143	FLOW (CMH) 175.1999969 182.720012 192.320073 182.5599776 183.680079 181.920134 185.440024 177.1200104 188.639994 207.1999969 180.800031 183.839966 182.5599776 182.240055	(СМН) 364.6343689 368.7347107 387.1860352 387.1860352 383.6715088 374.2993774 379.8640747 359.9483337 380.7427063 411.2021484 374.2993774 364.3415222 375.7637634 378.6925659	POSITION (V) 0.268281251 0.29859376 0.282499999 0.335312486 0.354218751 0.270937502 0.272598739 0.273593754 0.26984375 0.26984375 0.2835937488	MODE ACTUATOR POSITION (V) 1.965652519 1.9016562519 1.9016562519 1.946281288 1.946281288 1.946281288 1.946281288 1.946281288 1.946281288 1.946281288 1.94628128 1.94648128 1.94648184858 1.9464818485858 1.94648585858 1.94648585858585	MIX R ACTU POSITION 0.2900 0.2892 0.2892 0.2892 0.2892 0.2892 0.2492 0.29269 0.3117 0.29269 0.2967 0.2959 0.2967 0.2959 0.2843 0.2959 0.2843 0.29249 0.2824 0.2824 0.2824 0.2854 0.28555 0.2855 0.2855 0.2855 0.2855 0.2855 0.2855 0.2855 0.2855
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Benefits

100% Real time plant visibility.



Provide data for process contextualization and analysis.



Visible with torque, dB, vibration etc., parameter for traceability

Case Study iDACS : Line Efficiency Monitoring

motherson

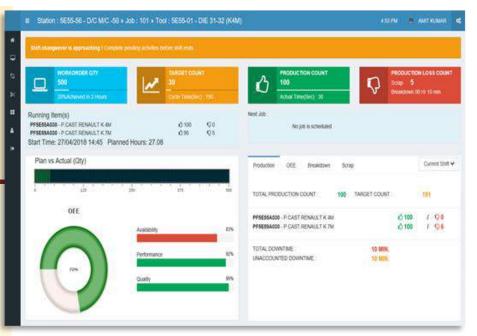
iDACS – DA module was established for production go live in 2-months

Challenges

- Real-time implementation of value-stream validation
- Capturing real-time process & quality data.
- Paper or verbal based production order management provide less visibility among business unit & value-stream(s) for real -time verifications

Solution

- iDACS, DA Module is offered for their pilot line molding machine to Compute OEE % = Availability X Throughput X Quality
- iDACS SmartDA module provide integration platform the data acquisition from different control system.





Case Study iDACS : Pick to Light



iDACS – User Guidance and Pick to light modules implemented in a brown field environment.

Challenges

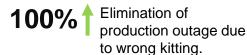
- Floor space occupancy child parts at assembly line.
- Maintain consistency for right kit to right Finished good at right sequence.
- Eliminate 100% production outage due to wrong supply of kit to assembly line.

Solution

 iDACS User guide module is proposed along with light module(s) integration to activated those pigeonhole window system (their existing rack), to assist operator through illuminating the respective pigeonhole to pull out the required child part, for the required kit, for the required sequence.



Benefits





kitting operation deskilled, reduce operator stress.



removal wrong child part kitting.

Case Study iDACS : CockPit Assembly & Testing Unit

motherson

idacs – Mes
production control
module with smart
DA module was
established for
production go live
with 2-months in
2018 as brown field
and Expanded
implementing
another Green field
line 2021.

Challenges

- 4M traceability raw material inception to finished goods dispatch visibility, Sequence based production execution
- Critical / Quality process parameter real time digital data logging availability.
- · Real time Production status dashboard availability

Solution

- iDACS, complete Manufacturing Execution & Control system is offered as a solution to overcome their business challenge.
- iDACS Data acquisition module provide the integration their equipment and device for real time critical to process & quality parameter data logging.
- IDACS Production module provide the pre-stage and post stage online validation , implementing 4 M traceability

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Benefits

100% Real time plant visibility.



Provide data for process contextualization and analysis.



Poka Yoke value stream Pre stage validation & implementation

Case Study iDACS : Recipe Management



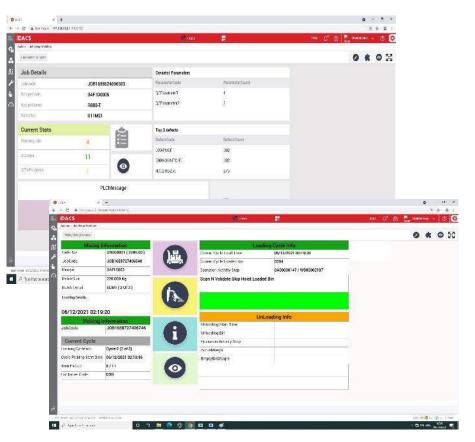
iDACS, MES platform inclusive of Recipe module is proposed for deployment.

Challenges

- Consistency of the quality due to manual weigh verification
- Manual effort for process data and their traceability on demand.
- Non availability of conditioned data for reach & development for chemical engineering.

Solution

- Recipe module shall take care of the Mix recipe formulation and interface with the auto batching weigh system for proper dispensing of the raw material as per their standard recipe weight and batch weight.
- Implement batch cycle sequencing, to create a homogeneous mix as per their best standard methods.







Eliminate Manual error in maintenance of mix consistency



Formulation secrecy and IP protection



Customer Journey – Factory Analytics



Using Factory Analytics Solution to build inventory efficiency for a Discrete Manufacturing Company which accounted to \$1 million Annualized Savings

Industry

Automobile Manufacturing

Challenges

- Higher Inventory levels which caused blockage of cash flow
- Increased Days in Hand Inventory which impacts the costs of the company
- High Slow and Non-Moving Inventory

Solutions

Analyzed data from ERP System to look for opportunities to reduce inventory value and slow & non-moving inventory

- Advanced Analytics model to identify problem areas by using historical inventory data
- Real Time Monitoring solutions
- Provided insights onto Inventory and Ageing Analysis, slow moving, nonmoving and dead items with values

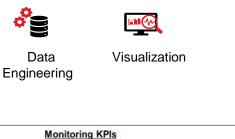


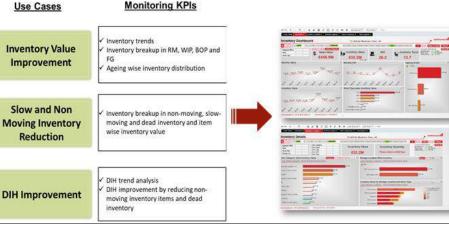
Services

The organization is a 11 Billion \$ (approx.) revenue company with global operations across 40+ countries and 200+ operating plants. It is a leading expert in high quality automotive components industry. MTSL is the key technology partner enabling it to make fact-based decisions.

Data

Science





Application Development

Real-time Analytics

Technology Used





Power Bl



flows

enabled all the

Impact



\$1 million Annualized Savings

The monitoring dashboard

close eye on the Inventory

KPIs to improve the cash

stakeholders to keep a



Reduction in Days in Hand Inventory by **8%**



Reduction in Inventory values by **5%**

Case Study iDACS : Leading Pharma Manufacturer

motherson 1

IDACS : MES Platform

- A leading pharmaceutical manufacturer in India having plants
- established at various places in India, approached for a cost
- effective solution to bring the real time asset utilisation and
- capture the batch data seamlessly.

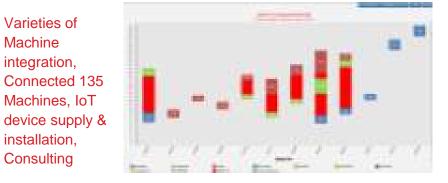
Challenges

- No real time visibility of asset utilisation
- · Reliability of data to meet statutory documents
- Machine integration challenges

Solution

- iDACS, complete Manufacturing Execution & Control system is offered as a solution to overcome the customer pain areas.
- Hardware agnostic, was able to integrate all sorts of hardware without adding any major investments.
- Different methods of integrations with hardware
 - PLC
 - SCADA database
 - IoT device
- · Generating the batch reports from single source
- Proactive alerts on machine parameters & utilisation





Benefits							
Eliminating all manual activities to generate batch report	Real time plant	Complete material visibility – low	Batch				
	visibility	WIP – Inventory cost saving	traceability				

Case Study : Sorting System



The skilled labor is not required as PTL system can be used by anyone and everyone...

The working hours to complete the PPC work is reduced (lead time).

And if compared with the paper assortment, it shows an improves of the system by about 1.5 times

Decrease in sort mistake

Compared with the paper-based sorting, the proposed system performs 20 times faster.

Shortening and simplification of shipment working hours (lead time)

Improvement of handling of the parts due to readiness of the sorting information to the operator on the line.



Picking the parts from the main warehouse based on orders RS wise.

SKU's are docked in the Pre- shipping area.

Annexure 2

Boxes are scanned weighed and

barcoded.

barcoded



Moving the Boxes to a sorting location.



Sorting area- where parts are sorted and barcodes are pasted on ever Box or sack to identify them.



Barcodes are pasted on the Boxes.





are

Boxes are opened scanned and loaded on to the manual conveyor for loose quantity.



Barcodes

printed for SKU's.

Full boxes are loaded on to the Move manually the full Boxes to motorized cross dock pre shipping area to cross dock. _ conveyor.

Case Study - iDACS MES, SMT PCB Assembly Utility (Automotive) – Tier I motherson

iDACS – MES
production control
module was
established for
production go live
with 4-month 0n
2019 and Expanded
the implement for
another line 2020,
with of live lesser
than 3 months.

Challenges

- Real-time implementation of value-stream validation
- Capturing real-time process & quality data .
- Implement backward traceability for 4 M .

Eliminate

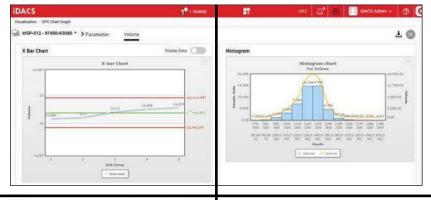
Defect Dispatch

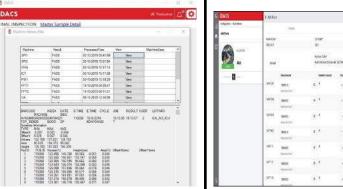
• Single bridge platform service for multiple machine integration.

Solution

100%

- iDACS MES provides the complete production control between value and implement systematically the business rule(s) digitally interlocked.
- iDACS SmartDA module provide integration platform the data acquisition from different machine source like AOI, Laser machine, SPI to name some.
- iDACS Quality Module using SPC optimistically predict the solder screen outage for better solder volume control.





100%



Benefits

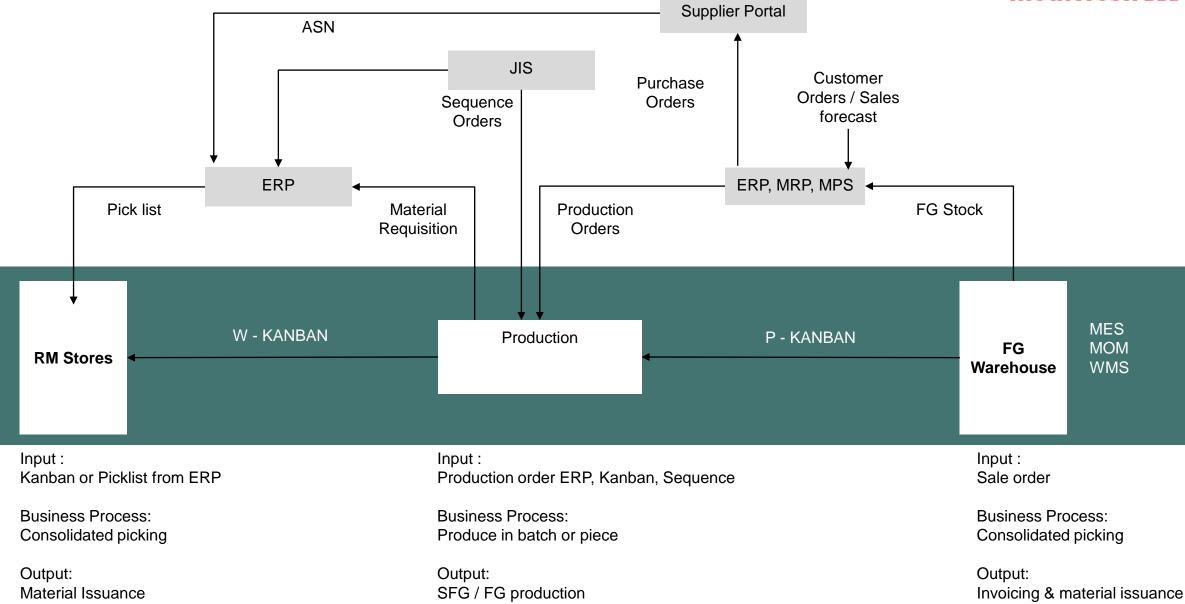
97%

Defect ratio

reduction







Our Customers.





€



Founded in 1975, Motherson Group is an industry leader and one of the world's largest manufacturers of components for the automotive and transport industries. The group's diversified portfolio makes it a complete solutions provider across the globe. Motherson Group serves its customers with a wide array of products and services through multiple business divisions including wiring harness, vision systems, modules and polymer, technology & software, aerospace, health & medical, logistics, retail and metal products.

Motherson Technology Services Limited (MTSL) is a global technology company that offers a consulting-led approach with an integrated portfolio of industry-leading solutions that encompass the entire enterprise value chain. Our technology- driven products and services are built on two decades of innovation, with a future focused management philosophy, a strong culture of invention and co-innovation, and a relentless focus on customer-centricity. An SEI CMMI Level 5 company, MTSL has delivered best-in-class services to over 200 customers in 47+ global locations across all continents. MTSL is a division of Motherson Group, one of the largest manufacturers of components for the automotive and transport industries worldwide with 135,000 employees across the globe.



Visit us online at Motherson Technology Services follow us at LinkedIn

Contact us:

Abhishek Pareek Head of Consulting Email: abhishek.Pareek@motherson.com Krishna Cheruvu Head of Digital Factory & Automation cheruvu.krishna@motherson.com

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